

# ENGINEERING MANAGEMENT OF ENERGY SYSTEMS

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**Abstract: Engineering of energy management; Models of Engineering operational applied to efficient utilization of energy; Development durable decision of economics-engineering systems approach.**

**Key words:** energy management, energy system, economics engineering

## 1. REENGINEERING OF ENERGY MANAGEMENT

As a method of the modern management, reengineering requires a new design of the systemic problems in view of process innovation and human resources reshaping. The reengineering of the industrial management uses informatic tools which supervise the leading of industrial organisation so that the technical, economic and financial risks should be under entire control. The reengineering approaches the commercial organisation inclusively the companies as a reunion of processes which are subdued by entire innovation (technology resources, economics activities, management, decisions). The new designed industrial organisations are focused on customers' necessities in view of entire integration of the resources in order to built a new market based on integrated consumption. In this point of view, the organisation charts are designed as a matrix where the responsibilities are found at level of each employee. The reengineering allows to go from management focused on command - control to performance management concentrated on team leader that is based on abilities development in resources allotting and dysfunctional studies through current and forecast activities monitoring. The informatic supervision of entire technical - economics activities allow to eliminate the limitation in real process functioning.

The reengineering is used after covering the following: increasing the quality of human factor and training the team that will implement the reengineering in analysed company, establishing the activities at input and output and picking out the perturbation points, redesigning of the processes that are increasing the entropy, replacing old equipment by new ones, designing working places in ergonomics view, designing the quality of products which will be turned out in the new industrial organisation.

The revolutions in informatic and cognitive fields are considered as start points of reengineering. These revolutions allow going from the production based on improving of the physical proprieties to innovation of

thinking process. As a result of this process, the level of products will be increased by value of new assimilated knowledge in new created installations. By this way, the quality of products and equipment could be doubled and the price could be cut down to 30%. After all. the customers' problems can be settled without any risk in terms of benefit increasing.

The reengineering is applied entirely to design the new industrial objectives. This method can be used by companies which are monopoly of state, too. Applying this method of reshaping at the CONEL Corporation has brought new companies. Figures 1 + 4 outline the reshaping process at the CONEL Corporation. The new managerial structures will be viable if the benefit of the forecast level at the National Energetic System differs from nothing. Passing from current managerial structures of CONEL corporation to new ones (National Company of Electricity, Company of Nuclear Energy and so on) will allow tuning up the competitive market of energy and improving, customer's supplying with energy in terms of decreasing energetic tariffs.

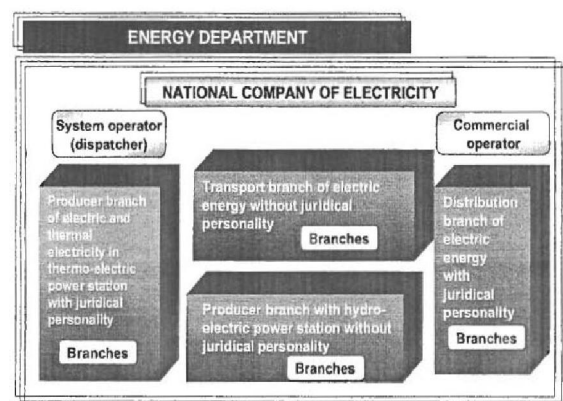


Fig.1. National Company of Electricity at establishment data

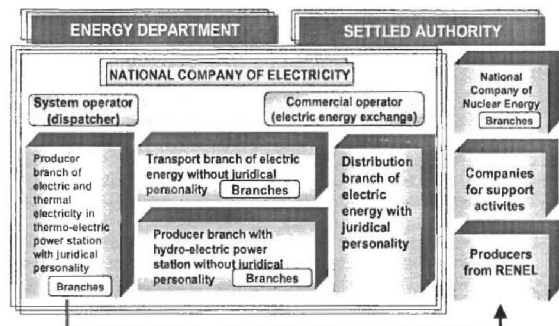


Fig.2. National Company of Electricity at the second faze of reshape

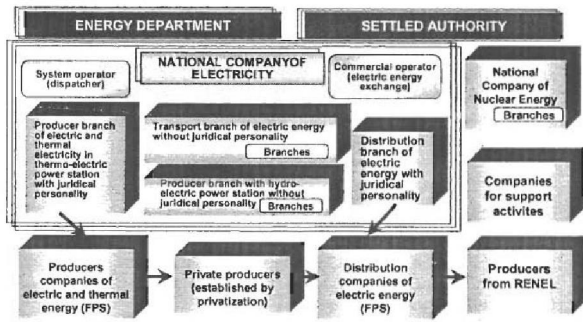


Fig.3. National Company of Electricity at the third faze of reshape

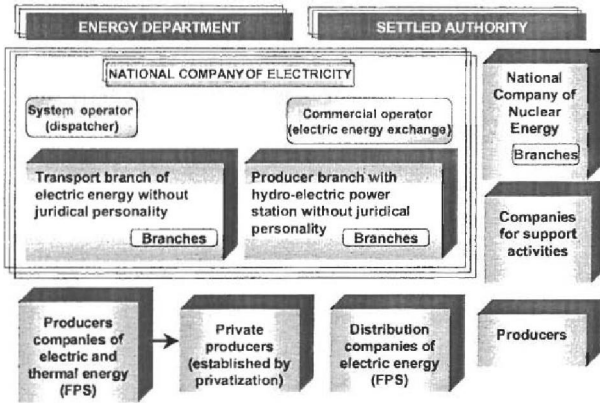


Fig. 4. National Company of Electricity at the end of reshaping process

## 2. MODELS OF OPERAȚIONAL ENERGETIC REENGINEERING

Models of reengineering energetic systems are based on mathematics relations. Operational research uses these relations accordingly to managerial functions and activities.

$$\begin{aligned}
 M_{OPR} &= M_{DEV} + M_{COM} + M_{PRO} + M_{HR} + M_{ECA} + M_{DRC} \\
 M_{dev} &= E_{search} + E_{forecast} + E_{risk} + E_{catastrophe} \\
 M_{COM} &= E_{stock} + E_{expectation} + E_{marketing} \\
 M_{PRO} &= E_{renew} + E_{tribology} + E_{economic\ regime} + E_{quality} \\
 M_{HR} &= E_{emphatic} + E_{ergonomics} - remuneration - productivity + \\
 &\quad + E_{dialogue\ human\ being} - computer - process \\
 M_{ECA} &= E_{ff} + E_{ts} + E_b \\
 M_{DRC} &= E_{dt} + E_{rdc} + E_{de}
 \end{aligned}$$

where:  $M_{OPR}$  = the model of operational research based on following functions (development DEV; commercial COM; production PRO; human resources HR; economics activities ECA; decision and reverse connection DRC).

The models shared in functions include the efforts (E) on activities such as: search, forecast, risk, catastrophe, stock, expectation, marketing, renewing, tribology, economic regime, quality, emphatic, ergonomics (the relationship between human being -work - environment), standardising - remuneration - productivity, dialogue human being -computer - process:  $E_{ff}$  = the effort for gathering financial funds,  $E_{ts}$  = the effort for tariff settling down,  $E_{oc}$  = the effort for office equipment designing and implementation,  $E_{dt}$  = the effort

for decision makers training,  $E_{rdc}$  = the effort made in order to achieve the direct and reverse connection between settled objectives and working system,  $E_{de}$  = the effort made in order to make up the decision.

This mathematics model constitutes the base for making up the costs and tariffs through cost- benefit centres which are implemented in National Energetic System.

## 3. DEVELOPMENT DURABLE DECISION OF THE ECONOMICS – ENGINEERING SYSTEMS

### 3.1. The pattern of decision models

a) Model based on economic - engineering efforts

$$\begin{aligned}
 M_{DE} &= E_{search} + E_{forecast} + E_{risk} + E_{catastrophe} + E_{stock} + + \\
 &\quad E_{expectation} + E_{marketing} + E_{renew} + E_{tribology} + + E_{economic} \\
 &\quad regime + E_{emphatic} + E_{quallity} + E_{ergonomics} + + E_{standardising} - \\
 &\quad remuneration - productivity dialogue human being - -computer process + \\
 &\quad E_{gathering\ funds} + E_{tariffs\ working\ out} + + E_{office\ equipment} + \\
 &\quad E_{decision\ maker\ training} + E_{direct\ and\ reverse\ connection} + E_{decision} \\
 &\quad making\ up = \mathbf{minim.}
 \end{aligned}$$

b) Model based on economic - engineering effects

$$M_{LP} = \max_j \left| \sum_i \frac{p_{ij} p_j}{n_j} \right|; M_{WM} = \max_i \min_j p_{ij}$$

$$M_{HW} = \max_i (c_{opt} A_i + c_{pes} a_i);$$

$$A_i = \max_j p_{ij}; a_i = \min_j p_{ij}$$

$$M_{DW} = \max_i \max_j p_{ij};$$

$$M_{sv} = \min_i \max_j r_{ij}; r_{ij} = \left( p_{ij}^{max} - p_{ij}^{current} \right)$$

where:  $M_{LP}$  = the model of Laplace decision;  $p_{ij}$  = the benefit placed at the intersection between the lines (j) and columns (i) from the matrix of benefits that could be achieved;  $p_j$ ;  $n_j$  = the probability of achievement benefits ( $P_j$ ) depending on the nature situations ( $n_j$ );  $c_{opt}$   $C_{pes}$  = the optimistic and pessimistic coefficients;  $M_{HW}$  = the model of Hurwicz decision;  $M_{DM}$  = the model of maximum decision;  $M_{sv}$  = the model of Savage decision;  $r_{ij}$  = the regret that it have not been able to achieve the performance solution;  $p_{ij}^{max}$ ,  $p_{ij}^{current}$  = the maxim and current benefits.

Further on, there are some applications concerning to profitableness of innovations at the level of reshaped energetic installations.

### 3.2 Applications concerning to Systems' profitableness subdued to sustainable development

A. There are known:

Installed power:  $P_i = (10000 + 100 \times 4) \text{ MW} = 10400 \text{ MW}$ ;

Specific investment:  $i_{SP} = (1000000 + 1000 \times 4)$  lei/KW;  
 Working time:  $t_f = (7000 + 50 \times 4)$  hours/year = 7200 hours/year;  
 Price of intern energy:  $P_{ei} = 1400$  lei/KWh;  
 Price of extern energy:  $P_{ee} = 100$  \$/MWh  $\times 30.000 \times 10^{-3} = 3000$  lei/KWh;  
 Rate of actualisation:  $r_a = r_d + r_{inf} = 0.24$ ;  $r_a = 24\%$ .

$$b_{tac} = \sum_{i=1}^{dv_j} (1+r_a)^{-i} = 10;$$

$$C_{tan} = [(k_i \times l_t) + (p_e \times E_p)] [lei / year]$$

where:  $k_i = (0.033 + 0.04)$ ,  $l_{ti} = i_{SP} \times P_i$   
 The analysed branch is developing with a power of prognoses  $P_p$ :  
 $P_p = 2800$  MW;  $I_{fulfilled} = 0.75 I_t$ ;  $I_{nonfulfilled} = 0.25 I_t$ ;  $Q_{par} = 3000$  Gcal/year;  
 $t_i = 900.000$  lei/Gcal;  $C_{opt} = C_{per} = 0.5$ ;  $g = 0.8$ ;  $d_{vi} = (35 \div 25)$  years - installation time life;  
 $k_t^{ei} = k_d^{et} = 0.5$ ;  $P_{ij} = [lei \text{ incomes}/lei \text{ invested}]$ .

There is known the pattern of energy cost:

Table 1

$S_j$	$S_1$	$S_2$	$S_3$	$S_4$	$S_5$
CTE CET	4	6	1	5	8
CME	3	7	8	9	10
CNE	5	3	2	8	4

The structure of energy cost in SE:

Table 2

	SEN	SEE	SEM	
$C_{fuel}$	72%	22%	30%	from $C_{tan}$
$C_{exploitation}$	15%	17%	30%	from $C_{tan}$
$C_{remunerations}$	7%	21%	8%	from $C_{tan}$
$C_{management}$	4%	33%	25%	from $C_{tan}$
$C_{others}$	2%	5%	7%	from $C_{tan}$

B. It is asked:

- Incomes for the following systems of development energy:
  - power stations with and without thermofication only for working stations;
  - power stations with and without thermofication, as new energetic objectives.
- The costs and electric tariffs in the following situations:
  - The costs and tariffs in actual situations;
  - The costs and tariffs in operational research.
- Yearly and actualised expenses in operational research on function of SE (commercial, development, production, human engineering, financial).

C. Solution

1. CET without thermofication:

$$V_{a1tac} = [b_{tac}(p_{ee} \times E_{imported}) - p_{ei} \times E_{p \text{ intern}} - k_i \times l_m] \Rightarrow V_{a1tac} > 0 \Rightarrow V_{a1tac} = (P_{ee} \times t_i \times k_s - k_i \times i_{sp} - P_{ei} \times t_f) \times P_i;$$

$$V_{a1tac} = (100 \times 7200 \times 1,5 - 0,04 \times 100 \times 4000 - 100 \times 7200) \times 10400 \times 10^{-3};$$

$V_{a1tac} = 33,26 \times 10^{10}$  lei/year  $\Rightarrow tac > 0$  it is advantageous that the objective should be fulfilled.

CET with termofication:

$$V_{a2tac} = (V_{ua} \times tac + t_i \times Q_p \times b_{tac}) = (3.326.336 \times 10^3 + 35000 \times 3000 \times 10)$$

$V_{a2tac} = 3336,8 \times 10^8 = 33,36 \times 10^{10}$  lei/year  $\Rightarrow V_{a2tac} > 0 \Rightarrow$  it is advantageous that the objective should be fulfilled

CTE with partial working:

$$V_{b1} = [V_{ua} + k_i \times I_{fulfilled} \times k_i \times I_{nonfulfilled}; I_t = i_{sp} \times P_i; I_t = 1.004.000 \times 10,4 \times 10^6; V_{b1} = 332,6 \times 10^{10} + 0,04 \times 1.004.000(0,27-0,75) \times 10,4 \times 10^6;$$

$V_{b1} = 31,2 \times 10^{10}$  lei/year  $\Rightarrow V_{b1} > 0 \Rightarrow$  it is advantageous that the objective should be fulfilled

CTE without partial working:

$$V_{b1} = (V_{a1} \times tac); V_{b1} = 332,6 \times 10^{10} \text{ lei/year.}$$

CET with partial working:

$$V_{b2} = V_{a2} - (V_{a1} \times b_{tac}) = 332,6 \times 10^{10} \text{ lei/year.}$$

All incomes are different from zero, so it is advantageous that the settled objective should be fulfilled.

2. Costs and tariffs of the electric energy:

$$a) C_{sp} = C_{tan} / E_p; t_{ee} = c_{sp} + t_{va} + t_{dv} + profit; t_{ee} = 1,31 \times C_{sp} = 1,3 \times 0,5 \times (C_{tan}/E_p);$$

but:

$$C_{tan} = k_i \times l_t + p_e \times E_p; c_{tan} = (k_i \times i_{sp}) + (p_e \times x E_p);$$

Replacing in formula will result  $t_{ee} = 790$  [lei/KWh].

$$b) c_{sp \text{ tac}} = C_{tac} / (q_i \times E_p \times d_{vj}); t_{ee} = c_{sp \text{ tac}} + t_{polution} + r_{je}; t_{ee} = 1,31 \times c_{sp \text{ tac}} \times 0,5$$

$$t_{ee} = 1,31 \times c_{sp \text{ tac}} \times 0,5 = 0,655 \times c_{tac} / (q_i \times E_p \times x d_{vi}) = 780 \text{ [lei/KWh]};$$

3. Expenses on functions of SEN

Table 3

	SEN	SEE	SEM
$C_{dev}$	$0,04x_{c_{tac}} = 41,62x10^6$	$0,05x_{c_{tac}} = 52,02x10^6$	$0,30x_{c_{tac}} = 312,12x10^6$
$C_{prod}$	$0,15x_{c_{tac}} = 156,06x10^6$	$0,17x_{c_{tac}} = 176,87x10^6$	$0,15x_{c_{tac}} = 156,06x10^6$
$C_{hum-cng}$	$0,07x_{c_{tac}} = 72,83x10^6$	$0,21x_{c_{tac}} = 218,48x10^6$	$0,08x_{c_{tac}} = 83,23x10^6$
$C_{fin-cont.}$	$0,02x_{c_{tac}} = 20,81x10^6$	$0,25x_{c_{tac}} = 260,10x10^6$	$0,07x_{c_{tac}} = 72,83x10^6$
$C_{com-dec.}$	$0,03x_{c_{tac}} = 31,21x10^6$	$0,10x_{c_{tac}} = 104,04x10^6$	$0,10x_{c_{tac}} = 104,04x10^6$
$C_{comm.}$	$0,70x_{c_{tac}} = 728,28x10^6$	$0,22x_{c_{tac}} = 228,89x10^6$	$0,30x_{c_{tac}} = 312,12x10^6$

It could be observed that the achievement of energetic objectives in our country are profitable on account of the net incomes are positive.

Also, in can be observed that whatever method we should use, we will obtain the same optimum solution (CNE). This situation confirms the internațional tendency and, also, shows that in România SEN will be developed

economically through designing and construction of CNE.

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